

HANZA

# Q2 - 2024

Audiocast, July 23<sup>th</sup>, 2024

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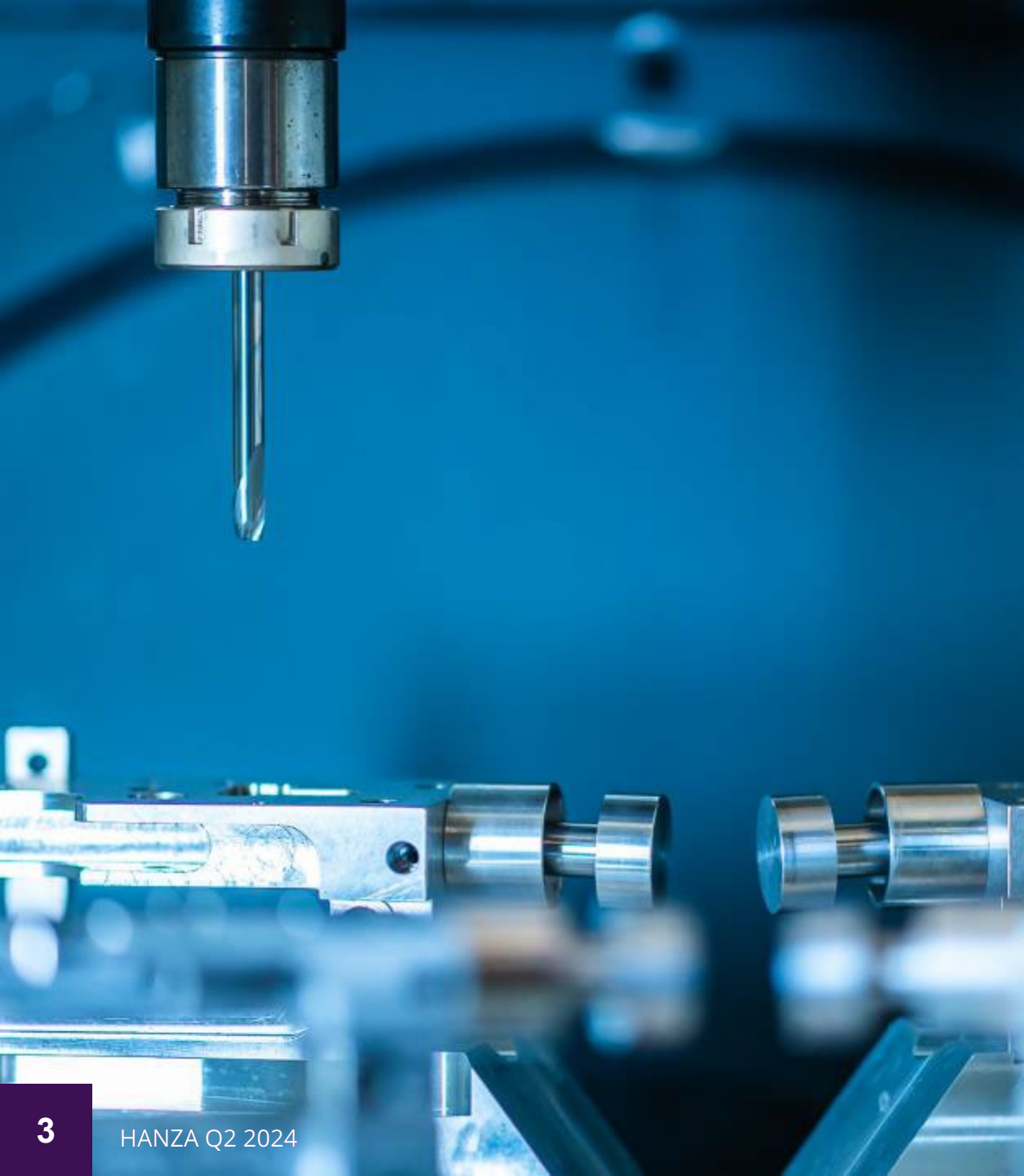


# AGENDA

- **Market, trends and HANZA**
- **Progress report Q2**
- **Financial development**
- **Short- and long-term outlook**
- **Q&A**







## Market and demand

### Continued weak economy during Q2

- The first half of 2024 has been characterized by a traditional recession, i.e. lower demand resulting in lower revenue.
- In Q2 demand remained weak from several industries, such as mining, textiles and recycling.
- Some other sectors, such as energy, security and defense, continued to have a strong demand in Q2.

In total Q2 reached the same sales level as Q1, which is in line with our previous guidance.



# Supply chain trend

## Globalization is still under review

### Focus on resilient supply chains

→ Disasters, accidents and conflicts cause constant disruption (examples, right).

### Focus on green supply chain

→ Reducing transport is an important aspect for the environment.

### Focus on cost-efficient supply chains

→ Supply chain is central to cost improvements.

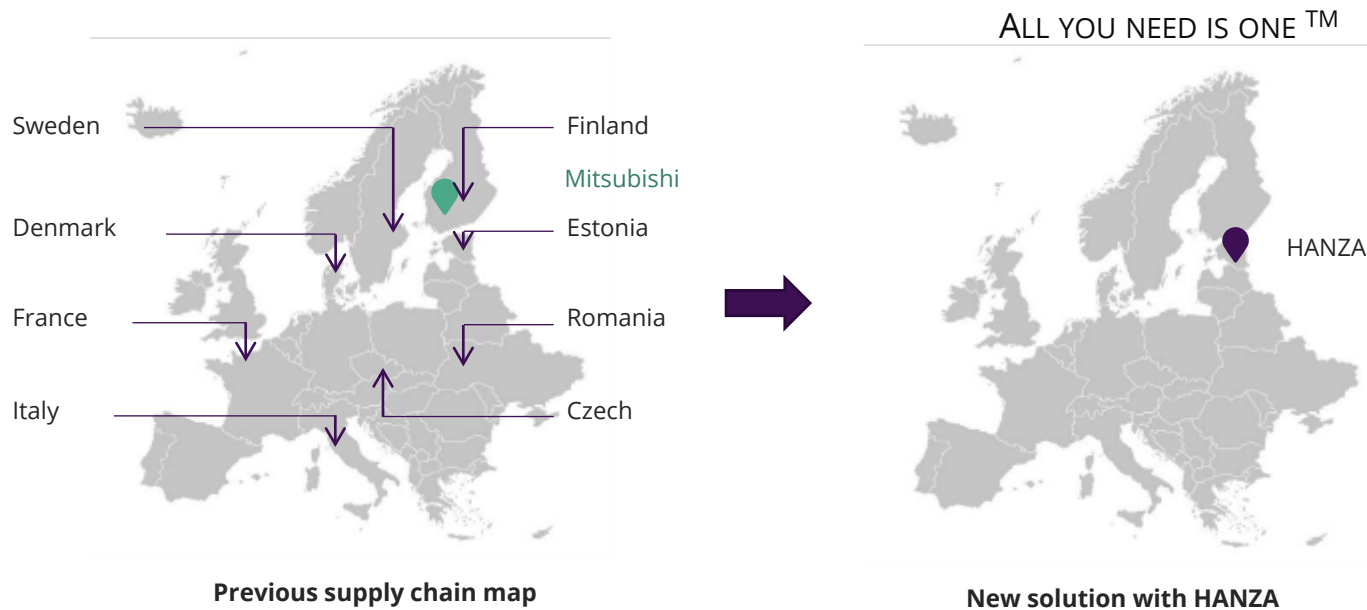
The recession and growing geopolitical concerns are increasing demand for supply chain optimization.



# The HANZA concept, a case study

## Strategic sales: Restructuring a supply chain (MIG™)

- Mitsubishi Logisnext is a leading provider of logistics solutions with self-designed forklifts.
- Over 40 suppliers plus Mitsubishi's own final assembly are replaced by HANZA Baltics.



### HANZA Baltics, June 2024

Volume manufacturing of forklift trucks



#### A forklift module.

This part alone would require several traditional contract manufacturers. Today the module is completely manufactured by HANZA Baltics.





# Progress report Q2

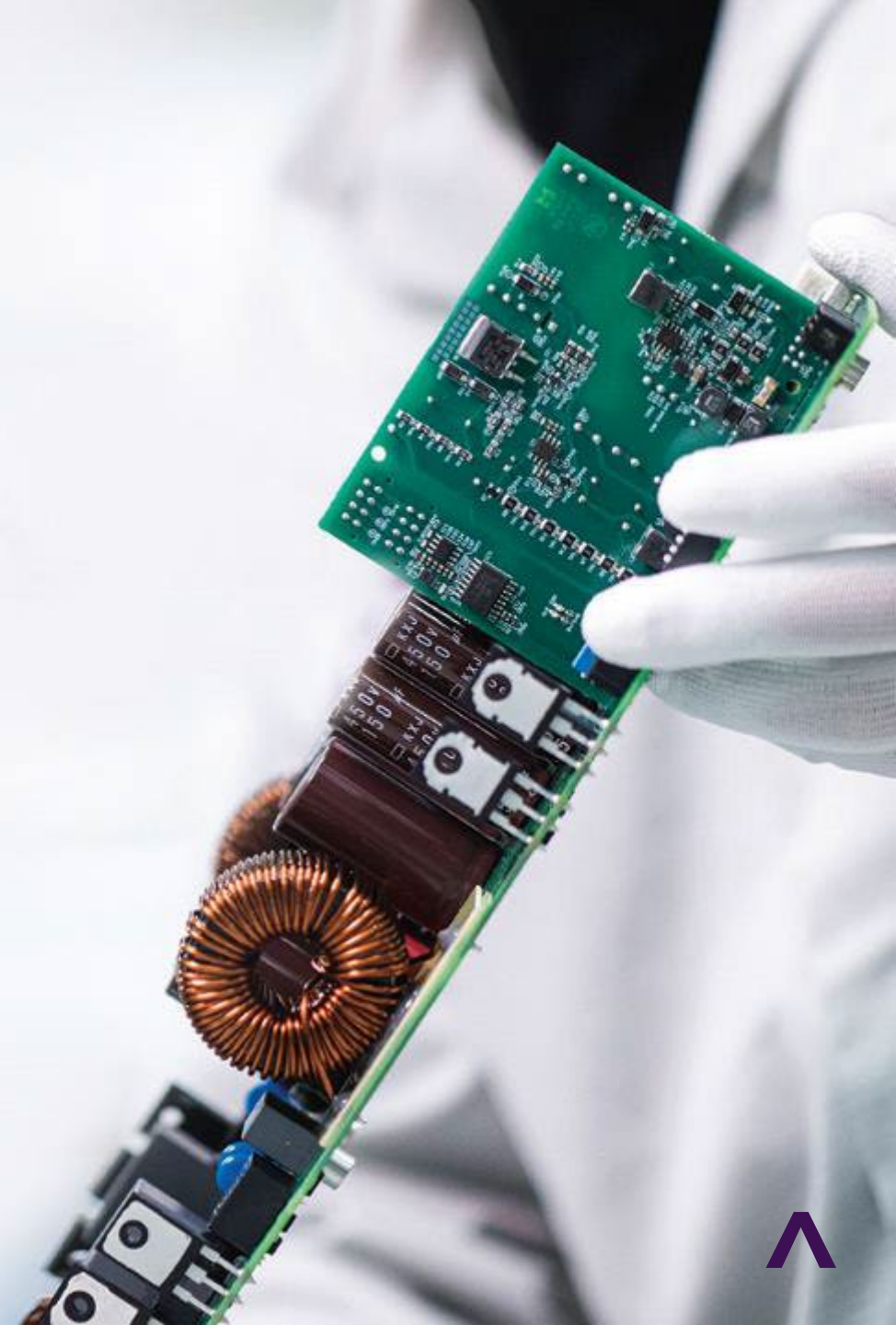
## New sales

→ In Q2 we saw strong new sales, well distributed across different customer segments and geographies. Examples:

- Single largest order to date, 134 MSEK from a global leader in the defense industry. Delivery start Jan 2025.
- One of the new interesting customers is Munters, a Swedish company specializing in air treatment and climate solutions.
- HANZA is in discussions on new possible MIG™ projects, expected closure and launch in H2/2024.

## Integration- and efficiency program completed ahead of schedule.

→ HANZA's largest acquisition to date, Orbit One, has now been integrated into the group. In parallel, the efficiency program has been completed, creating better profitability in steps, starting at the end of Q2. Full effect by the end of 2024.



# Progress report Q2

## Continued long-term strategic work

### Strategy 2025.

→ Execution of a plan to expand and develop HANZA's manufacturing clusters.

### Tailor-made factories bring new operational benefits.

→ In June, a new factory was inaugurated in Estonia and a factory is under construction in Sweden, expected ready by the end of 2024.

### Consolidating customer volumes and technologies.

→ A specific part is to evaluate the possibility of merging two smaller units with larger manufacturing clusters. Union negotiations concluded in Sweden; similar negotiations ongoing in Finland.



Top picture: HANZA's production facility in Tartu, Estonia.

Bottom left: Opening ceremony of the sheet metal expansion. HANZA's management and the Estonian Minister of Economy Tiit Riisalo and the Mayor of Tartu Jarno Laur.

Bottom right: Tour of the facility with Estonian Prime Minister Kaja Kallas.



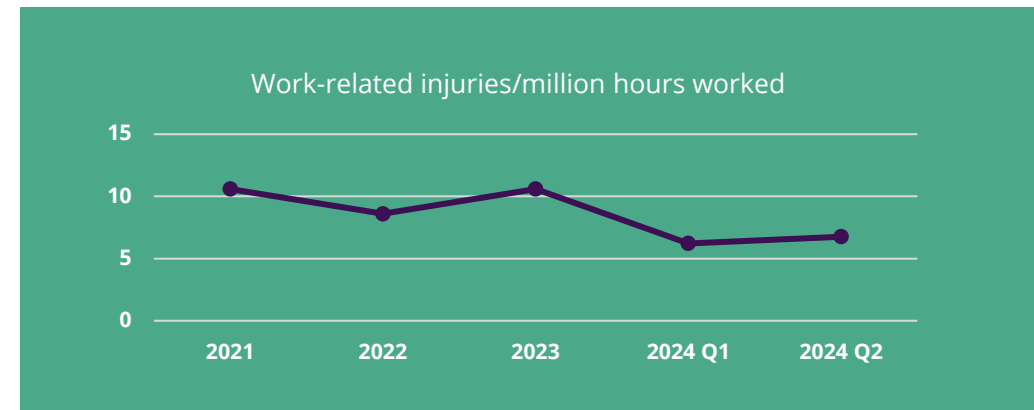
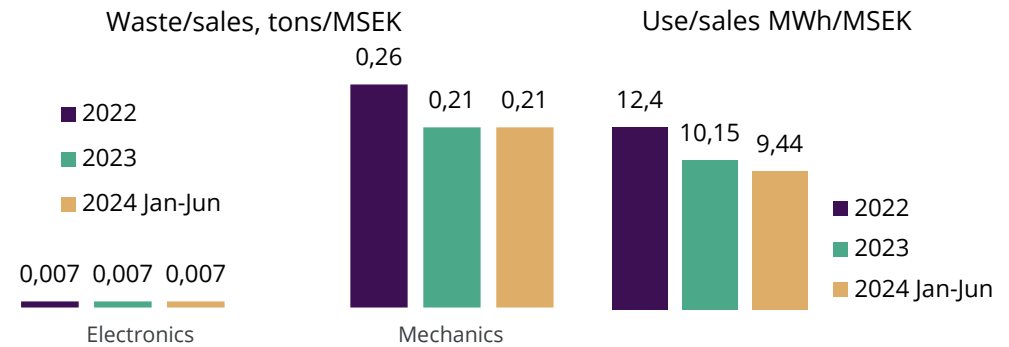


# Sustainability main activities in Q2

→ Ongoing work connected with CSRD. Our dual materiality analysis and mapping of scope 3 emissions is almost complete, and the projection for emissions in 2023 has been presented. The results will now be analyzed and used as a basis for updated climate targets.

→ In June, our new intranet, HANZA Hub, was launched with the aim of including all our employees and developing communication within the group.

→ The new factory part with 3700 sqm in Estonia that we just opened includes smart ESG investments such as a solar park on the roof, an automated warehouse solutions and an automated transport system between the buildings.





# Q2 Financials

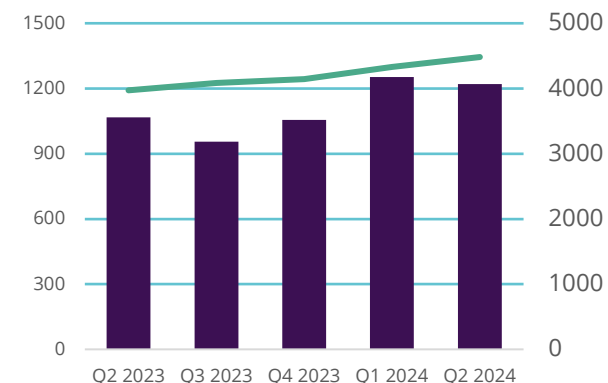
## Sales

- Net sales grew by 14 % to 1,221 MSEK (1,068).
- Sales was flat from Q1-24, in line with previous estimates.
- Sales adjusted for acquisitions and currency was down 8% compared to Q2-23, due to macroeconomic factors. Strong comparative figures, as Q2-23 was a record high in sales.
- 12 months sales 4.5 bn SEK (4.1 bn in FY 2023).

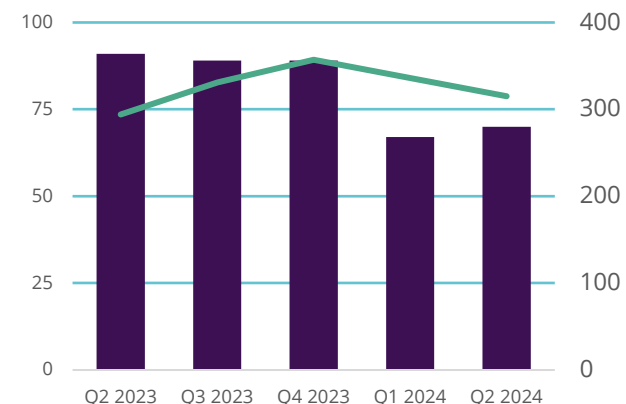
## Earnings

- Finalized efficiency- and integration program have a positive impact on earnings at the end of Q2. Full effect expected at the end of 2024.
- Excluding acquisitions, the comparable operating margin in Q2 amounted to 6.7%, up from 6.4% in Q1. Also Orbit One shows a clear margin increase at the end of Q2. The margin for the total group, excluding OTC, increased to 5.7% in Q2 from 5.3% in Q1.
- Consolidation of sites incurred a negative one-time cost of 20 MSEK. Including this OTC, EBITA amounted to 50 MSEK (92), corresponding to an operating margin of 4.1 % (8.6).
- Finance net amounted to -35 MSEK (-16), including a currency effect of -6 MSEK (4). In Q1 2024 the currency effect was +6 MSEK.
- Earnings per share amounts to SEK 0.16 (1.51).  
Currency and OTC effects the EPS with approximately SEK -0.50.

## Sales (MSEK)



## Operating profit (MSEK)



Sales and operating profit per quarter (bars, left scale), and accumulated 12 months (line, right scale).



# Q2 Financials

## Segment Main markets

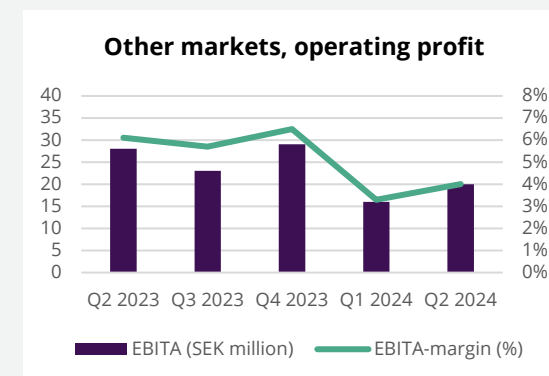
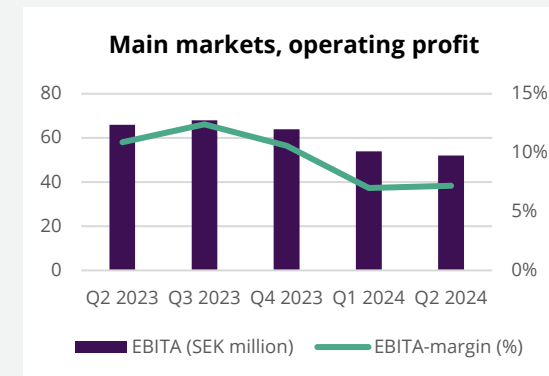
- Net sales up 20% to 723 MSEK (605)  
Sales down 9% adjusted for acquisitions and currency.
- Operating profit excluding OTC was 52 MSEK (67), corresponding to an operating margin of 7.2 % (11.1).
- Adjusted for OTC and acquisitions, the operating margin for comparable units were 8.2% (10.8).
- The margin, excl OTC, increased from 7.0 % Q1 2024.

## Segment Other markets

- Net sales up 8% to SEK 495 MSEK (458).  
Sales down 7% adjusted for acquisitions and currency.
- Operating profit excluding OTC amounted to 20 MSEK (28), corresponding to an operating margin of 4.0 % (6.1 %).
- Adjusted for OTC and acquisitions the operating margin for comparable units were 5.2 % (6.1).
- The margin, excl OTC, increased from 3.3 % Q1 2024.

 = Main Markets

 = Other Markets





# Q2 Financials

## Cashflow

- Strong cashflow from operations, 135 MSEK (86).  
Mainly due to a decrease of working capital.

## Capex

- Amounted to 108 MSEK (92), of which 18 MSEK (49) related to buildings.

## Net debt

- Interest bearing net debt increased to 978 MSEK (584), an increase from Q1 2024 of 48 MSEK mainly due to the dividend of 52 MSEK.
- Net deb / EBITDA R12 amounts to 2.4 times. Adjusted for items affecting comparability and Orbit One's EBITDA R12, the net debt/equity ratio amounts to 2.2 times.

## Financial position

- Equity increased to 1,396 MSEK (1,048), corresponding to a net debt/Equity ratio of 0,7 (0,6) and Equity/Asset ratio of 37% (38).
- A strong balance sheet gives possibilities for further acquisitions and MIG™ projects.

(MSEK)	Q2 2024	Q2 2023
Equity	1,396	1,048
Equity/Asset ratio	37%	38%
Cash-flow operations (3 m.)	135	86
Cash	187	131
Net debt	978	584
EBITDA (3 m.)	94	121



## Short-term outlook.

### Positive sales development

Demand has stabilized. HANZA's assessment remains; Economy, and thus demand, will strengthen towards the end of 2024. In addition, the new sales will have a positive impact on revenue.

### Positive earnings development

The large acquisition (Orbit One) has already been integrated and the efficiency program is starting to contribute from the end of Q2 with full effect in Q4. The strategy program "HANZA 2025" continues and contributes to the earnings outlook for 2025.

### Further acquisitions possible

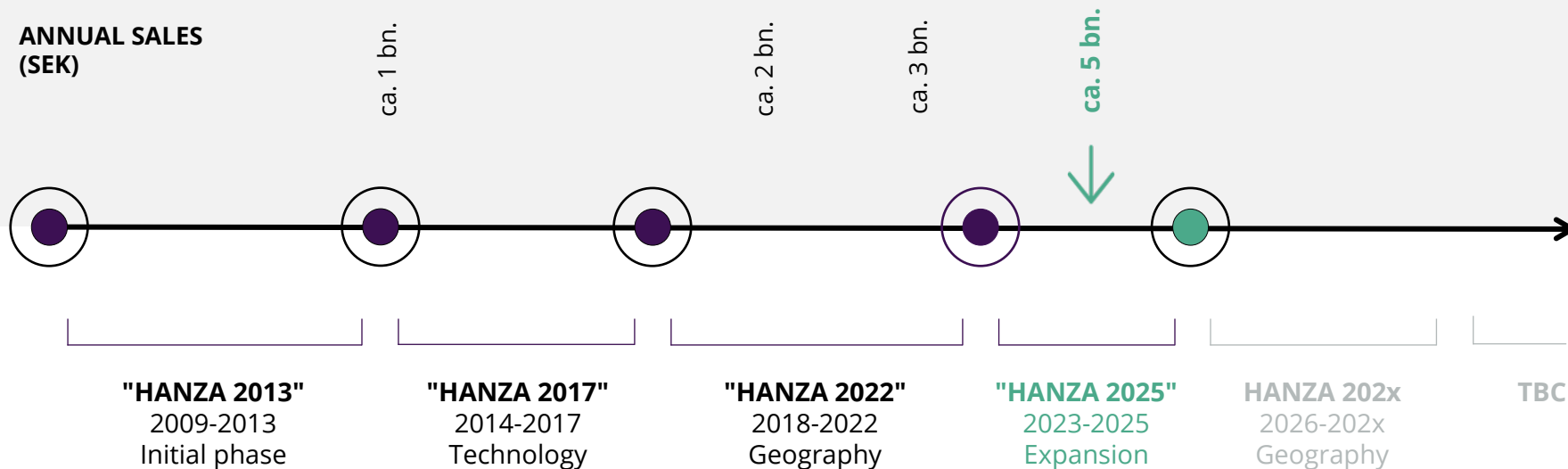
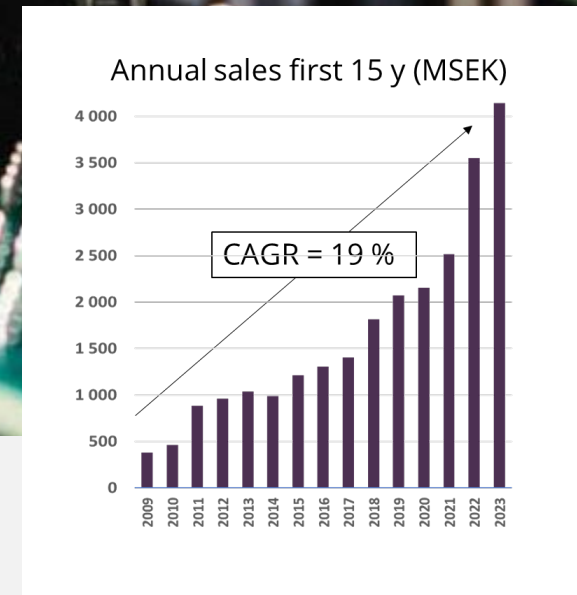
Orbit One has been successfully integrated in a very short time and supports HANZA 2025 in a good way. Many potential acquisition targets are available, but the selection will be done carefully.





# Long-term outlook. HANZA's growth journey

A structured expansion model





# Q & A







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