

HANZA

'20e a lost year, but the long-term story is there

- Q1'20 sales +5% and EBITA +4% vs. ABGSCe
- Weakening demand continuing into Q2'20
- Share is down 33% YTD, '21e EV/EBITA 8.1x

Report slightly better than our expectations

HANZA reported a quarter slightly above our expectations, demonstrating a solid performance in light of COVID-19. Sales were 5% above our estimate at SEK 599m (ABGSCe SEK 573m) and EBITA came in at SEK 20.4m (+4% vs. ABGSCe 19.7m). The EBITA margin was in line with our estimate at 3.4% (-50bp y-o-y). However, EPS was 24% below our estimates at SEK 0.19 (ABGSCe 0.25) due to higher than expected net financials of SEK 7m (ABGSCe SEK 5m) and a higher tax rate of 33% (ABGSCe 26%). EPS declined to SEK 0.19 from SEK 0.30.

Weak volumes in Q2'20, but '21e looks promising

As previously highlighted, the company expects further volume drops in Q2'20; this was already reflected in our figures ahead of the report. We adjust our '20 estimates slightly, raising sales by 1% and EBITA by 4%. For the full year, we expect sales of SEK 2,138m and adj. EBITA of SEK 64m on a margin of 3.0%. We want to highlight that the weak EPS in '20e is a result of the SEK 25m in potential costs related to COVID-19's impact communicated by the company on 20 April; we estimate them to take place in Q2'20e. We note that costs could be lower, which would cause relief to estimates. Looking into '21e, we expect that HANZA is in a good position to capture growth as uncertainties settle and customers review their supply chains. We expect sales growth in '21 of 11%, but lower our margin assumptions slightly by 20bp to 4.2%, as ongoing margin improvement efforts have likely been delayed somewhat in the current environment.

New valuation range given COVID-19 and lower estimates

The share is down 33% YTD and has not recovered since the sell-off that began in early March. The share is trading at 8.1x EV/EBITA on our '21e figures. We have reviewed our fair value range for the company. Our three-scenario DCF valuation provides a value range of SEK 9-24. More details on page 7.

Lead analyst: Oskar Vikström

Source: ABG Sundal Collier, Company data

Reason: Post-results comment

Company sponsored research Not rated

Estimate changes (%)		
	2020e	2021e	2022e
Sales	1.2%	1.3%	2.3%
EBIT (rep)	3.4%	-2.4%	2.0%
EPS (rep)	-1.6%	-1.9%	4.4%
Source: ABG Sundal Co	ollier		
Share price (SEK)	27/04/2	020	10.5
Capital Goods, Swed	en		
HANZA.ST/HANZA S	SS		
MCap (SEKm)			347
MCap (EURm)			31.8
Net debt (EURm)			46
No. of shares (m)			33.0
Free float (%)			73.0
Av. daily volume (k)			11.7
Next event		Q2 repo	rt: 28 Jul

Performance



	1m	3m	12m
Absolute (%)	-4.5	-40.2	-42.5
OMX STH PI (%)	10.9	-14.2	-6.1
Source: FactSet			

SEKm	2018	2019	2020e	2021e	2022e
Sales	1,811	2,068	2,138	2,378	2,536
EBITDA	113	149	118	189	218
EBITDA margin (%)	6.3	7.2	5.5	7.9	8.6
EBIT adj	71	76	52	86	109
EBIT adj margin (%)	3.9	3.7	2.4	3.6	4.3
Pretax profit	29	32	5	55	73
EPS rep	0.74	0.72	0.14	1.22	1.61
EPS adj	1.61	1.63	1.23	1.61	2.02
Sales growth (%)	29.4	14.2	3.4	11.2	6.6
EPS growth (%)	8.9	-3.2	-81.0	798.0	32.1

	2020e	2021e	2022e
P/E (x)	77.2	8.6	6.5
P/E adj (x)	8.6	6.5	5.2
P/BVPS (x)	0.69	0.64	0.60
EV/EBITDA (x)	7.2	4.3	3.5
EV/EBIT adj (x)	16.3	9.4	7.0
EV/sales (x)	0.40	0.34	0.30
ROE adj (%)	8.2	10.2	12.0
Dividend yield (%)	2.3	0.4	3.9
FCF yield (%)	25.3	29.3	30.5
Lease adj. FCF yld (%)	25.3	29.3	30.5
Net IB debt/EBITDA	4.2	2.4	1.9
Lease adj. ND/EBITDA	6.4	3.1	1.2

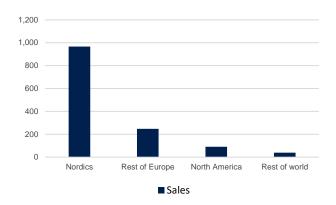
Opportunities

The biggest opportunity for the industry in general is the near-sourcing trend that has hit the market. Partly for environmental reasons, but also for cost and efficiency purposes, companies are moving back their outsourcing activities to more proximate sites. For HANZA in particular, the main opportunity lies in its expansion to new markets, with Germany as the most recent through the acquisition of RITTER Technologies. The German economy is the largest in Europe, and the fourth-largest in the world.

Risks

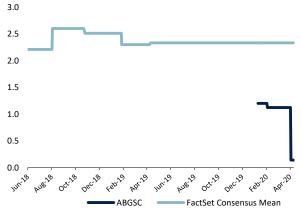
HANZA's biggest risk is its exposure towards the overall economic cycle. In a recession, we expect that it will be difficult for HANZA to maintain its 10% sales growth target. Increased competition and consequent price pressure might affect the group negatively. Furthermore, it could be difficult for the company to find and hire the right competence during high-growth periods.

Geographical breakdown, sales, SEKm



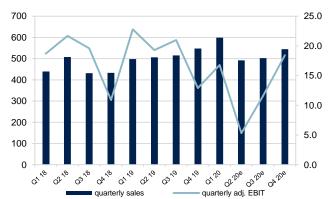
Source: ABG Sundal Collier, Company data

EPS estimate changes, 2020e, SEK



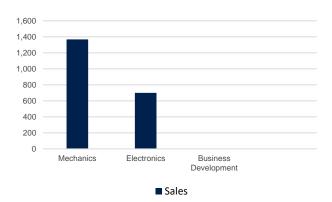
Source: ABG Sundal Collier, FactSet

Quarterly sales and adj. EBIT, SEKm



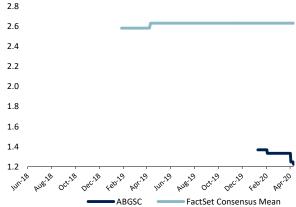
Source: ABG Sundal Collier, Company data

Business area breakdown, sales, SEKm



Source: ABG Sundal Collier, Company data

EPS estimate changes, 2021e, SEK



Source: ABG Sundal Collier, FactSet

Company description

HANZA is a manufacturing company founded in 2008 with the vision "all you need is one". This means that it aims to provide a complete manufacturing solution for its clients. The company's manufacturing expertise spans over solutions within mechanics, electronics, cabling and assembly. HANZA's production sites are formed as clusters serving customers at a local level, with operations in the Nordic, Baltics, Asia and Central Europe.

Q1'20 deviations

(SEKm)	Last year	Actual	ABGSC	
	Q1 19	Q1 20	Q1 20e	Dev (%)
Net sales	497.7	599.1	572.8	5%
EBITA	19.5	20.4	19.7	4%
Adj EBITA	25.0	20.4	19.7	4%
EBIT	17.3	16.8	16.5	2%
Adj EBIT	22.8	16.8	16.5	2%
Net profit	9.1	6.4	8.2	-22%
EPS	0.30	0.19	0.25	-24%
EBITA margin	3.9%	3.4%	3.4%	0.0%
Adj EBITA margin	5.0%	3.4%	3.4%	0.0%
EBIT margin	3.5%	2.8%	2.9%	-0.1%
Adj EBIT margin	4.6%	2.8%	2.9%	-0.1%
EO	-6	0	0	
Growth y-o-y	Last year	Actual	ABGSC	Dev (%)
Sales	-67%	20%	15%	-5%
adj. EBITA	25%	-18%	-21%	-3%
Net Profit	3%	-30%	-10%	20%

Estimate changes

Lotinate onange		Old			New		Ch	nange (%	b)	Chai	nge (SEK	m)
	2020e	2021e	2022e	2020e	2021e	2022e	2020e	2021e	2022e	2020e	2021e	2022e
Net sales	2,112	2,347	2,478	2,138	2,378	2,536	1%	1%	2%	26	31	57
COGS	-1,158	-1,268	-1,336	-1,164	-1,285	-1,367	0%	1%	2%	-6	-17	-31
Gross Profit	954	1,079	1,142	974	1,094	1,168	2%	1%	2%	21	14	27
Opex	-928	-991	-1,035	-947	-1,007	-1,060	2%	2%	2%	-20	-16	-24
EBIT	26	88	107	27	86	109	3%	-2%	2%	1	-2	2
Adj EBIT	51	88	107	52	86	109	2%	-2%	2%	1	-2	2
D&A	-91	-101	-107	-91	-102	-109	0%	1%	2%	0	-1	-2
ow depreciation	-79	-87	-92	-79	-89	-95	0%	3%	4%	0	-2	-3
ow amortization	-12	-14	-15	-12	-13	-14	4%	-7%	-6%	0	1	1
EBITDA	117	189	213	118	189	218	1%	0%	2%	1	-1	5
EBITA	38	102	121	39	99	123	4%	-3%	1%	1	-3	1
Adj EBITA	63	102	121	64	99	123	2%	-3%	1%	1	-3	1
Net financials	-20	-31	-35	-22	-31	-36	9%	1%	2%	-2	0	-1
Tax	-2	-17	-21	-1	-14	-18	-63%	-18%	-12%	1	3	3
EO	-25	0	0	-25	0	0						
Net profit	5	41	51	5	42	55	1%	1%	8%	0	0	4
EPS diluted (SEK)	0.14	1.24	1.55	0.14	1.22	1.61	-2%	-2%	4%	0.00	-0.02	0.07
Gross margin	45.2%	46.0%	46.1%	45.6%	46.0%	46.1%	0.4%	0.0%	0.0%			
EBITA margin	1.8%	4.4%	4.9%	1.8%	4.2%	4.8%	0.0%	-0.2%	-0.1%			
Adj EBITA margin	3.0%	4.4%	4.9%	3.0%	4.2%	4.8%	0.0%	-0.2%	-0.1%			
EBITDA	5.5%	8.1%	8.6%	5.5%	7.9%	8.6%	0.0%	-0.1%	0.0%			
Adj EBITDA	-2.1%	-2.8%	-3.0%	-2.2%	-2.8%	-3.0%	-0.1%	0.0%	0.0%			

Detailed quarterly estimates

Quarterly overview, SEKm	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19	Q3'19	Q4'19e	Q1'20	Q2'20e	Q3'20e	Q4'20e
Sales	439	508	431	433	498	507	516	548	599	492	503	545
COGS	-238	-284	-238	-246	-272	-280	-280	-288	-321	-277	-277	-289
Gross Profit	201	224	193	187	225	226	236	260	278	215	226	255
SG&A	-182	-202	-176	-190	-208	-209	-221	-252	-262	-235	-214	-237
EBIT	18	22	17	-3	17	17	14	8	17	-20	12	18
Non-recurring items	0	0	-3	-14	-6	-2	-7	-5	0	-25	0	0
Adj. EBIT	19	22	20	11	23	19	21	13	17	5	12	18
Amortisation	-1	-2	-2	-2	-2	-2	-3	-4	-4	-3	-3	-3
Adj. EBITA	20	24	22	13	25	22	24	17	20	8	14	21
Net financial expenses	-8	-8	-5	-5	-6	-5	-8	-5	-7	-5	-5	-5
PTP	11	14	12	-8	11	12	6	3	10	-24	7	13
Taxes	-2	-3	-2	-2	-2	-4	-5	3	-3	7	-2	-3
NCI	0	0	0	0	0	0	0	0	0	0	0	0
Net Profit	9	11	11	-10	9	8	1	5	6	-17	5	10
Margin and growth metrics	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19	Q3'19	Q4'19e	Q1'20	Q2'20e	Q3'20e	Q4'20e
Sales growth	25%	38%	33%	21%	13%	0%	20%	27%	20%	-3%	-2%	-1%
Gross margin	45.8%	44.1%	44.8%	43.2%	45.3%	44.7%	45.7%	47.4%	46.5%	43.7%	44.9%	46.9%
EBIT margin	4.2%	4.3%	4.0%	-0.7%	3.5%	3.4%	2.8%	1.5%	2.8%	-4.0%	2.3%	3.4%
Adj. EBIT margin	4.3%	4.3%	4.5%	2.5%	4.6%	3.8%	4.1%	2.4%	2.8%	1.1%	2.3%	3.4%
Adj. EBITA margin	4.6%	4.6%	5.0%	3.0%	5.0%	4.2%	4.7%	3.0%	3.4%	1.6%	2.9%	3.9%
ЕВІТ у-о-у	119.0%	55.0%	147.8%	-148.4%	-6.0%	-21.2%	-16.4%	n.m.	n.m.	-215.2%	-18.8%	127.5%
Sales per segment, SEKm	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19	Q3'19	Q4'19e	Q1'20	Q2'20e	Q3'20e	Q4'20e
Key markets									338	327	311	332
Other markets									261	165	192	212
Group	439	508	431	433	498	507	516	548	573	492	503	545
EBITA per segment, SEKm	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19	Q3'19	Q4'19e	Q1'20	Q2'20e	Q3'20e	Q4'20e
Key markets									19	8	14	19
Other markets									2	1	2	4
Business Development									-1	-1	-1	-1
Group	20	24	22	13	25	21	24	16	20	7	14	21
EBITA-margin per segment	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19	Q3'19	Q4'19e	Q1'20	Q2'20e	Q3'20e	Q4'20e
Key markets									5.6%	2.5%	4.5%	5.7%
Other markets									0.8%	0.5%	0.8%	1.7%
Group	4.6%	4.6%	5.0%	3.0%	5.0%	4.0%	4.7%	3.0%	3.4%	1.6%	2.9%	3.9%

Source: ABG Sundal Collier, company data

Near-term: COVID-19 causing reduced demand

The company announced that it has experienced demand uncertainty from several of its customers. This uncertainty has caused several changes in the organisation.

In Sweden, the company is exploring the possibility of moving production from its smaller electronics factory in Åtvidaberg to its larger electronics factory in Årjäng, with the move affecting around 30 employees. The reason for the move is reduced/delayed volumes as well as expected lower demand going forward. In its Estonian production cluster (four factories), demand from several customers has declined and is expected to remain at a lower level going forward. In respons to this, HANZA has decided to lay off around 60 employees.

The initiatives can result in in costs and revaluation of assets; this is expected to amount to SEK 25m. This is the basis for our negative '20e view and is expected to be expensed in Q2'20e.

Detailed annual estimates

Annual overview, SEKm	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Sales	884	959	1,035	985	1,206	1,306	1,400	1,811	2,068	2,138	2,378	2,536
COGS	-537	-544	-634	-596	-711	-718	-807	-1,006	-1,121	-1,164	-1,285	-1,367
Gross Profit	348	415	402	389	495	588	593	805	947	974	1,094	1,168
SG&A	-340	-426	-407	-412	-444	-562	-557	-751	-890	-947	-1,007	-1,060
EBIT	7	-11	-5	-23	51	25	36	54	57	27	86	109
Non-recurring items	0	0	0	0	40	-9	-4	-17	-19	-25	0	0
Adj. EBIT	7	-11	-5	-23	11	34	40	71	76	52	86	109
Amortisation	0	0	0	-1	-1	0	0	-7	-11	-12	-13	-14
Adj. EBITA	0	0	0	-22	11	34	40	79	87	64	99	123
Net financial expenses	-14	-16	-17	-14	-17	-22	-16	-25	-25	-22	-31	-36
PTP	-7	-27	-22	-37	34	4	19	29	32	5	55	73
Taxes	10	2	-2	3	4	-2	-3	-8	-9	-1	-14	-18
NCI	0	0	0	0	0	0	0	0	0	0	0	0
Net Profit	3	-25	-23	-34	37	2	16	21	24	5	42	55
Margin and growth metrics	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Sales growth	92%	8%	8%	-5%	23%	8%	7%	29%	14%	3%	11%	7%
Gross margin	39.3%	43.3%	38.8%	39.5%	41.0%	45.0%	42.3%	44.5%	45.8%	45.6%	46.0%	46.1%
EBIT margin	0.8%	-1.1%	-0.5%	-2.4%	4.2%	1.9%	2.6%	3.0%	2.7%	1.3%	3.6%	4.3%
Adj. EBIT margin	0.8%	-1.1%	-0.5%	-2.4%	0.9%	2.6%	2.9%	3.9%	3.7%	2.4%	3.6%	4.3%
EBITA margin	0.8%	-1.1%	-0.5%	-2.3%	4.3%	1.9%	2.6%	3.4%	3.3%	1.8%	4.2%	4.8%
Adj. EBITA margin	0.0%	0.0%	0.0%	-2.3%	0.9%	2.6%	2.9%	4.3%	4.2%	3.0%	4.2%	4.8%
ЕВІТ у-о-у	-60%	-243%	-53%	366%	-319%	-51%	42%	52%	5%	-52%	218%	26%
Sales per segment, SEKm	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Key markets										1,308	1,465	1,568
Other markets										830	913	968
Group							1,400	1,811	2,068	2,112	2,347	2,478
EBITA per segment, SEKm	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Key markets										60	88	108
Other markets										8	15	18
Business Development										-4	-4	-4
Group							40	79	86	63	102	121
EBITA-margin per segment	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Key markets										4.6%	6.0%	6.9%
Other markets										1.0%	1.7%	1.9%
Group							2.9%	4.3%	4.2%	3.0%	4.2%	4.8%

Source: ABG Sundal Collier, company data

Long-term: COVID-19 creating opportunity

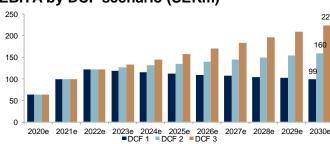
We argue that HANZA 's offering will prove highly desirable in the post-pandemic world. The ongoing situation has caused difficulties for many product companies looking to source and manufacture components and products. Complex supply chains have proven highly unfavourable (both logistically and financially) in this environment. HANZA's ability to near-source and produce products in its manufacturing clusters is thus likely to attract to potential customers. We also see opportunity coming from HANZA's ability to grow with existing customers and take on new production on their behalf.

HANZA has a history of moving, planning and consolidating production, and its manufacturing consulting service (MIG) is an ideal way to capture this opportunity. We expect that MIG will be a key source of organic growth for the group in '21e and '22e.

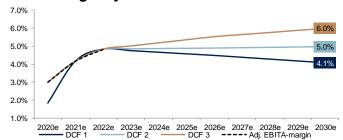
Valuation

We apply a DCF approach across three scenarios spanning 2020 to 2030. In DCF 1, we assume a sales CAGR for the discount period of 2% per year (excluding acquisitions), with EBITA growing by 4% and driven by margins being unsustainable long-term trending back down after '22e. In DCF 2, we assume a sales CAGR for the group of 5% per year, with EBITA growing by 10% and margins reaching a level of 5.0%. In DCF 3, we assume sales growth for the group of 7% per year, with EBITA growing by 13% and margins trending up towards a level of 6.0%. We do not include future M&A in our estimates and we expect capex to stay similar to D&A at around 4-5% of sales. We apply a WACC of 9.9%, based on a 2.6% risk-free rate and a risk premium of 6.8%; we also apply a 3% company premium based on the PWC size premiums. We use a terminal growth rate of 2%.

EBITA by DCF scenario (SEKm)



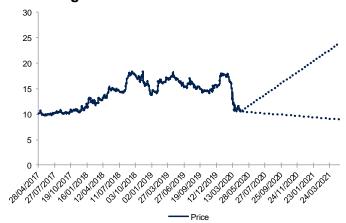
EBITA margin by DCF scenario



Source: ABG Sundal Collier, company data

Source: ABG Sundal Collier, company data

Value range



HANZA in brief

HANZA was founded in 2008 by current CEO Erik Stenfors. The ambition was to create a new solution for contract manufacturing by collecting different existing manufacturing technologies locally to allow for shorter lead-times and more efficient transportation, which would in turn lead to improved profitability for customers. Since then, the group has grown to over SEK 2bn in sales. Today HANZA owns 16 manufacturing sites (plus one set for closure) divided into five "clusters" that primarily serve customers at their local level. The group provides production of individual components as well as product development and assembly services. In addition to production capabilities, HANZA has a consultancy-type business that works with customers to optimise production and demonstrate how HANZA's platform can significantly reduce costs and improve flexibility.

A new take on manufacturing: "all you need is one"

The general product company has several contract manufacturing suppliers. Contract manufacturers are often spread globally, specialising in the production of niche components and relying on high volumes to maintain the desired profitability. The global spread causes challenges for companies in terms of logistical timing and high transport-related costs. Additionally, traditional contract manufacturers provide a limited value add due to the standardisation of components produced. What HANZA does is bundle together different manufacturing capabilities in so-called "clusters" where clients – i.e. the product companies – can purchase products and deal with one manufacturer at a local level. These factors reduce the hassle of dealing with several manufacturers, which in turn reduces lead-times, transport time/cost as well as potential communication challenges.



Source: ABG Sundal Collier, company data

Source: ABG Sundal Collier, company data

MIG (Manufacturing Solutions for Increased Growth & Earnings)

Manufacturing Solutions for Increased Growth and Earnings (MIG), is a consulting service aimed to help customers optimise the manufacturing of high-tech products. The identified improvements are then able to be implemented in one of HANZA's clusters. The MIG consultant service acts as a perfect gateway to sell HANZA's unique manufacturing offer, and so should not be seen as a stand-alone service but rather as a part of the selling process. Developed as part of Phase 2, MIG is today only a small part of the business, but the potential lies in its ability to win new customer contracts over time.

An example of MIG leading to new partnerships is Silva. Silva is a company that sells compasses and headlamps to consumers. By MIG analysis, HANZA helped Silva to effectively reduce tied-up capital and costs, as well as increase production flexibility. Silva decided to use HANZA's manufacturing cluster in Suzhou, China and could thus close its own factory in Shenzhen.

Income Statement (SEKm)	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020e	Q3 2020e	Q4 2020e
Sales	498	507	516	548	599	492	503	545
COGS	225	226	236	260	278	215	226	255
Gross profit	723	733	751	808	877	707	728	800
Other operating items	-684	-695	-715	-772	-836	-705	-695	-758
EBITDA	39	38	36	36	42	1	33	42
Depreciation and amortisation	-19	-19	-19	-24	-21	-18	-19	-20
EBITA	20	19	17	12	20	-17	14	21
EO items	-6	-2	-7	-5	0	-25	0	0
Impairment and PPA amortisation	-2	-2	-3	-4	-4	-3	-3	-3
EBIT	17	17	14	8	17	-20	12	18
Net financial items	-6	-5	-8	-5	-7	-5	-5	-5
Pretax profit	11	12	6	3	10	-24	7	13
Tax	-2	-4	-5	3	-3	7	-2	-3
Net profit	9	8	1	6	6	-17	5	10
Minority interest	0	0	0	0	0	0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0
Net profit to shareholders	9	8	1	6	6	-17	5	10
EPS	0.30	0.26	0.03	0.17	0.19	-0.51	0.15	0.30
EPS Adj	0.37	0.33	0.12	0.28	0.29	-0.43	0.23	0.39
Total extraordinary items after tax	-6	-2	-7	-5	0	-25	0	0
Tax rate (%)	20.2	31.4	85.2	83.3	32.6	29.0	24.0	22.0
Gross margin (%)	1 4 5.3	144.7	145.7	147.4	146.5	143.7	144.9	146.9
EBITDA margin (%)	7.8	7.5	7.0	6.6	6.9	0.3	6.6	7.7
EBITA margin (%)	3.9	3.8	3.4	2.1	3.4	-3.5	2.9	3.9
EBIT margin (%)	3.5	3.4	2.8	1.5	2.8	-4.0	2.3	3.4
Pretax margin (%)	2.3	2.3	1.2	0.5	1.6	-5.0	1.4	2.4
Net margin (%)	1.8	1.6	0.2	1.0	1.1	-3.5	1.0	1.9
Growth rates Y/Y	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020e	Q3 2020e	Q4 2020e
Sales growth (%)	13.5	-0.3	19.6	26.6	20.4	-2.9	-2.5	-0.6
EBITDA growth (%)	21.6	2.4	11.4	207.7	6.7	-96.2	-8.0	16.2
EBIT growth (%)	-6.0	-21.2	-16.4	+chg	-2.9	-chg	-18.8	127.5
Net profit growth (%)	3.4	-26.4	-91.6	+chg	-29.7	-chg	477.1	87.9
EPS growth (%)	3.4	-26.4	-91.6	+chg	-29.7	-chg	477.1	87.9
Adj earnings numbers	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020e	Q3 2020e	Q4 2020e
EBITDA Adj	44	40	43	41	42	26	33	42
EBITDA Adj margin (%)	8.9	7.9	8.3	7.4	6.9	5.4	6.6	7.7
EBITA Adj	25	22	24	17	20	8	14	21
EBITA Adj margin (%)	5.0	4.2	4.7	3.0	3.4	1.6	2.9	3.9
EBIT Adj	23	19	21	13	17	5	12	18
EBIT Adj margin (%)	4.6	3.8	4.1	2.4	2.8	1.1	2.3	3.4
Pretax profit Adj	19	16	16	11	13	3	10	16
Net profit Adj	17	13	11	14	10	10	8	13
Net profit to shareholders Adj	17	13	11	14	10	10	8	13
Net Adj margin (%)	3.4	2.5	2.1	2.5	1.7	2.1	1.6	2.4

Income Statement (SEKm)	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Sales	1,035	985	1,206	1,306	1,400	1,811	2,068	2,138	2,378	2,536
COGS	402	389	495	588	593	805	947	974	1,094	1,168
Gross profit	1,437	1,374	1,701	1,893	1,992	2,616	3,014	3,113	3,472	3,704
Other operating items	-1,442	-1,363	-1,611	-1,821	-1,913	-2,502	-2,865	-2,995	-3,283	-3,487
EBITDA	-5	10	91	73	79	113	149	118	189	218
Depreciation and amortisation	0	-32	-39	-48	-43	-52	-81	-79	-89	-95
Of which leasing depreciation	0	0	0	0	0	0	0	0	0	0
EBITA	-5	-22	52	25	36	61	68	39	99	123
EO items	0	0	40	-9	-4	-17	-19	-25	0	0
Impairment and PPA amortisation	0	-1	-1	0	-0	-7	-11	-12	-13	-14
EBIT	-5	-23	51	25	36	54	57	27	86	109
Net financial items	-17	-14	-17	-22	-16	-25	-25	-22	-31	-36
Pretax profit	-22	-37	34	4	19	29	32	5	55	73
Tax	-2	3	4	-2	-3	-8	-9	-1	-14	-18
Net profit	-24	-34	38	2	16	21	24	5	42	55
Minority interest	0	0	0	0	0	0	0	0	0	0
Net profit discontinued	0	0	0	0	0	0	0	0	0	0
Net profit to shareholders	-24	-34	38	2	16	21	24	5	42	55
EPS	-4.24	-5.08	3.17	0.09	0.68	0.74	0.72	0.14	1.22	1.61
EPS Adj	-4.24	-4.92	-0.20	0.49	0.87	1.61	1.63	1.23	1.61	2.02
Total extraordinary items after tax	0	0	40	-9	-4	-17	-19	-25	0	0
Leasing payments	0	0	0	0	0	0	-88	-88	-88	0
Tax rate (%)	7.8	8.9	10.3	45.7	15.5	28.8	26.9	11.3	25.0	25.0
Gross margin (%)	138.8	139.5	141.0	145.0	142.3	144.5	145.8	145.6	146.0	146.1
EBITDA margin (%)	-0.5	1.0	7.5	5.6	5.7	6.3	7.2	5.5	7.9	8.6
EBITA margin (%)	-0.5	-2.3	4.3	1.9	2.6	3.4	3.3	1.8	4.2	4.8
EBIT margin (%)	-0.5	-2.4	4.2	1.9	2.6	3.0	2.7	1.3	3.6	4.3
Pretax margin (%)	-2.1	-3.7	2.8	0.3	1.4	1.6	1.6	0.2	2.3	2.9
Net margin (%)	-2.3	-3.4	3.1	0.1	1.2	1.1	1.1	0.2	1.7	2.2
Growth rates Y/Y	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Sales growth (%)	8.0	-4.9	22.5	8.2	7.2	29.4	14.2	3.4	11.2	6.6
EBITDA growth (%)	52.9	304.0	788.2	-19.8	8.8	43.1	31.6	-20.8	59.8	15.4
EBIT growth (%)	52.9	-366.0	319.3	-50.7	41.7	51.5	5.0	-52.2	218.0	25.9
Net profit growth (%)	7.3	-43.0	211.6	-94.9	763.2	26.8	13.5	-80.4	798.0	32.1
EPS growth (%)	high	-19.9	162.3	-97.3	693.0	8.9	-3.2	-81.0	798.0	32.1
Profitability	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
ROE (%)	-16.3	-22.5	18.7	0.7	5.7	5.8	5.2	0.9	7.8	9.5
ROE Adj (%)	-16.3	-21.8	-1.2	4.2	7.2	12.6	11.9	8.2	10.2	12.0
ROCE (%)	-1.8	-8.1	13.1	5.4	8.0	9.4	6.4	2.5	7.2	8.4
ROCE Adj(%)	-1.8	-7.7	2.9	7.3	9.1	13.7	9.9	5.9	8.3	9.5
ROIC (%)	-2.1	-8.3	16.3	3.2	7.4	7.4	4.9	2.3	6.2	7.8
ROIC Adj (%)	-2.1	-8.3	3.4	4.3	8.3	9.7	6.6	4.4	6.2	7.8
Adj earnings numbers	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
EBITDA Adj	-5	10	50	82	83	131	168	143	189	218
EBITDA Adj margin (%)	-0.5	1.0	4.2	6.3	6.0	7.2	8.1	6.7	7.9	8.6
EBITDA lease Adj	-5	10	50	82	83	131	80	55	101	218
EBITDA lease Adj margin (%)	-0.5	1.0	4.2	6.3	6.0	7.2	3.9	2.6	4.2	8.6
EBITA Adj	-5	-22	11	34	40	79	87	64	99	123
EBITA Adj margin (%)	-0.5	-2.3	0.9	2.6	2.9	4.3	4.2	3.0	4.2	4.8
EBIT Adj	-5	-23	11	34	40	71	76	52	86	109
EBIT Adj margin (%)	-0.5	-2.4	0.9	2.6	2.9	3.9	3.7	2.4	3.6	4.3
Pretax profit Adj	-22	-36	-6	13	24	54	63	42	68	87
Net profit Adj	-24	-33	-2	11	21	45	54	42	55	69
Net profit to shareholders Adj	-24	-33	-2	11	21	45	54	42	55	69
Net Adj margin (%)	-2.3	-3.3	-0.2	8.0	1.5	2.5	2.6	1.9	2.3	2.7
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EBITIDA -5 10 991 73 79 1113 149 118 189 281 Not financial litems -17 -14 -17 -22 -16 -25 -25 -22 33 -3 -36 Not financial litems -17 -14 -17 -22 -16 -25 -25 -22 -33 -3 -36 Not financial litems -18 -19 -14 -17 -22 -16 -25 -25 -22 -33 -3 -36 Not financial litems -19 -14 -17 -22 -16 -25 -25 -22 -33 -3 -36 Not financial litems -19 -14 -17 -22 -16 -25 -25 -22 -33 -3 -36 Not financial litems -19 -14 -17 -22 -16 -25 -25 -22 -33 -3 -36 Not financial litems -19 -24 -17 -25 -18 -26 -25 -27 -17 -14 -17 -10 -14 -17 -15 -17 -17 -17 -17 -17 -17 -17 -17 -17 -17	Cash Flow Statement (SEKm)	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Part late	EBITDA		10	91		79	113		118	189	218
Name-cash litense											
Cesh flow before change in WC											
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Department Section Company Section Company Section Company C											
CAPEX Intargible fixed assets							_				
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Acquisitons and disposals 1-0 1-6 -30 0 23 -143 8-87 -3 0 0 10 10 20 10 0 <td>S .</td> <td></td>	S .										
Free cash flow 122 1.77 4.41 4.22 8.11 7.66 1.15 9.09 10.4 10.90 bildend paid 0 0 0 0 0 0 0 0 6.8 -8 1.20 1.91 1.55 hare issues and buybacks 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		_									
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Share issues and buybacks 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0											
Lease liability amortisation 0 0 0 0 0 0 0 0 0		0									0
		0	0	0	0	0	0	0	0	0	0
Balance Sheet (SEKm)	Other non cash items	4	6	-42	-15	-16	-100	-308	-88	-80	-60
Goodwill	Decrease in net IB debt	31	-8	-77	25	83	-146	-272	0	39	46
Other intangible assets 0 0 1 4 66 113 114 144											
Tanglibe fixed asserts											
Right-of-Luse asset	S .										
Total other fixed assets	· ·										
Fixed asserts	S										
Inventories											
Receivables											
Other current assets 7 10 9 10 6 10 17 20 20 20 Cash and liquid assets 26 32 49 24 56 78 67 133 236 331 Total assets 518 578 776 756 770 1,096 1,523 1,634 1,782 1,905 Shareholders equity 152 146 254 259 309 411 498 514 554 595 Total equity 152 146 254 259 309 411 498 514 554 555 595 Long-term debt 77 754 133 69 87 207 210 27 24 333 33 33 4 0 <											
Cash and liquid assets 26 32 49 24 56 78 76 1,523 1,634 1,232 1,904 Shareholders equity 152 146 254 269 309 411 498 514 554 598 Minority 0											
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Shareholders equity	•										
Minority 152							•				•
Long-term debt	. ,		0	0	0		0		0	0	
Pension debt	Total equity	152	146	254	269	309	411	498	514	554	595
Convertible debt 0 138 137 137 137 Total other long-term liabilities 5 4 4 3 7 29 46 45 45 45 5 5 5 4 4 3 7 29 46 45 45 45 5 5 5 4 4 107 42 85 101 99	Long-term debt	77	54	133	69	87	207	210	274	338	387
Leasing liability 0 0 0 0 0 0 138 137 137 137 Total other long-term liabilities 5 4 4 3 7 29 46 45 46 45 45 45 45 45 42 288 101 99 99 99 99 A6 104 181 155 167 219 232 249 271 288 Other 104 11 148 155 170 1,066 1,021 1,194 491 491 421 23 246 A6 A6 A15 336 291 1491 452 496	Pension debt	3	3	3	4	0	5	109	115	115	115
Total other long-term liabilities 5	Convertible debt	0	0	-	-	0		0	0	0	
Short-term debt 50 92 94 107 42 85 101 99 99 99 Accounts payable 115 139 147 155 167 219 232 249 271 288 Other current liabilities 116 139 141 148 156 140 190 202 224 238 Total liabilities and equity 518 578 776 756 770 1,096 1,523 1,634 1,782 1,904 Net IB debt 294 101 178 152 73 219 491 491 452 406 Net IB debt excl. leasing 96 104 181 156 73 219 491 491 426 270 Ley IB debt excl. leasing 96 104 181 156 73 219 491 491 410 400 400 609 100 659 1,034 1,104 400 400 <th< td=""><td>• •</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	• •										
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Capital efficiency 2013 2014 2015 2016 2017 2018 2019 2020e 2021e 2022e Total assets turnover (%) 198.3 179.7 178.2 170.5 183.5 194.1 157.9 135.5 139.2 137.6 Working capital/sales (%) 1.8 -0.9 0.3 1.8 1.3 1.6 5.1 7.9 7.5 7.5 Financial risk and debt service 2013 2014 2015 2016 2017 2018 2019 2020e 2021e 2022e Net debt/equity 0.63 0.71 0.71 0.58 0.24 0.53 0.99 0.96 0.82 0.68 Net debt/market cap na 0.89 1.81 0.78 0.30 0.53 0.95 1.38 1.27 1.14 Equity ratio (%) 29.4 25.3 32.7 35.6 40.2 37.5 32.7 31.4 31.1 31.2 Net IB debt adj./equity 0.63 0.71 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>- 1</td> <td>_</td> <td>_</td> <td>-</td>								- 1	_	_	-
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Net IB debt/EBITDA -19.28 10.23 2.00 2.14 0.92 1.94 3.29 4.16 2.40 1.87 Net IB debt/EBITDA lease Adj -19.28 10.23 3.60 1.90 0.88 1.68 4.40 6.44 3.13 1.24		0.92	0.78	0.95	0.85	1.08		1.16	1.26	1.43	1.57
Net IB debt/EBITDA lease Adj -19.28 10.23 3.60 1.90 0.88 1.68 4.40 6.44 3.13 1.24	EBITDA/net interest	-0.30	0.75	5.30	3.35	4.85	4.55	6.08	5.38	6.10	6.13
						0.92		3.29	4.16		
Interest cover -0.30 -1.63 3.02 1.16 2.21 2.46 2.77 1.79 3.21 3.45	Net IB debt/EBITDA lease Adj				1.90						1.24
	Interest cover	-0.30	-1.63	3.02	1.16	2.21	2.46	2.77	1.79	3.21	3.45

Valuation and Ratios (SEKm)	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Shares outstanding adj.	6	7	12	22	24	28	33	34	34	34
Fully diluted shares Adj	6	7	12	22	24	28	33	34	34	34
EPS	-4.24	-5.08	3.17	0.09	0.68	0.74	0.72	0.14	1.22	1.61
Dividend per share Adj	0	0	0	0	0	0	0.2	0.2	0.0	0.4
EPS Adj	-4.24	-4.92	-0.20	0.49	0.87	1.61	1.63	1.23	1.61	2.02
BVPS	27.47	22.13	21.46	12.11	12.81	14.59	15.09	15.13	16.30	17.51
BVPS Adj	4.51	0.12	9.49	5.55	6.54	2.85	2.59	2.73	3.90	5.11
Net IB debt / share	17.4	15.8	15.3	7.0	3.0	7.8	14.9	14.4	13.3	11.9
Share price	na	14.21	7.71	10.25	10.71	13.85	15.65	10.50	10.50	10.50
Market cap. (m)	na	94	91	228	259	390	516	357	357	357
Valuation	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
P/E	na	-2.8	2.4	119.7	15.8	18.7	21.9	77.2	8.6	6.5
EV/sales	na	0.20	0.23	0.29	0.24	0.34	0.49	0.40	0.34	0.30
EV/EBITDA	na	19.4	3.0	5.3	4.2	5.4	6.8	7.2	4.3	3.5
EV/EBITA	na	-8.9	5.3	15.2	9.2	9.9	14.8	21.6	8.1	6.2
EV/EBIT	na	-8.5	5.3	15.2	9.3	11.3	17.7	31.2	9.4	7.0
Dividend yield (%)	na	0	0	0	0	0	1.6	2.3	0.4	3.9
FCF yield (%)	na	-17.8	-45.0	18.4	31.2	-19.4	-3.0	25.3	29.3	30.5
Lease adj. FCF yield (%)	na	-17.8	-45.0	18.4	31.2	-19.4	-3.0	25.3	29.3	30.5
P/BVPS	na	0.64	0.36	0.85	0.84	0.95	1.04	0.69	0.64	0.60
P/BVPS Adj	na	117.44	0.81	1.85	1.64	4.86	6.04	3.85	2.69	2.06
P/E Adj	na	-2.9	-38.0	20.9	12.4	8.6	9.6	8.6	6.5	5.2
EV/EBITDA Adj	na	19.4	5.4	4.7	4.0	4.7	6.0	5.9	4.3	3.5
EV/EBITA Adj	na	-8.9	24.3	11.2	8.3	7.7	11.6	13.2	8.1	6.2
EV/EBIT Adj	na	-8.5	25.4	11.2	8.3	8.5	13.3	16.3	9.4	7.0
EV/cap. employed	na	0.7	0.6	0.9	0.8	0.9	1.0	0.7	0.7	0.6
Investment ratios	2013	2014	2015	2016	2017	2018	2019	2020e	2021e	2022e
Capex/sales	1.9	2.4	1.4	0	1.0	2.6	2.4	3.4	3.1	3.1
Capex/depreciation	nm	74.1	42.3	0	33.2	89.6	62.3	91.0	82.8	82.8
Capex tangibles/tangible fixed assets	15.6	18.6	6.5	0	6.9	17.2	18.1	25.2	27.4	31.1
Capex intangibles/definite intangibles	nm	nm	0	0	0	0	0	0	0	0
Depreciation on intangibles/definite intan	nm	nm	0	0	0	0	0	0	0	0
Depreciation on tangibles/tangibles	0	25.1	15.4	19.5	20.9	19.3	29.1	27.7	33.1	37.6



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Production of report: 29/04/2020 09:12 CET.

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ABGSC Research Department

Joint Global Head of Research

+47 22 01 61 87 John Olaisen Christer Linde +46 8 566 286 90

Strategy	40.0.500.000.00	Metals & Mining	47.00.04.04.07
Christer Linde, Quant/Technical	+46 8 566 286 90	Martin Melbye	+47 22 01 61 37
Derek Laliberte	+46 8 566 286 78	Bengt Jonassen	+47 22 01 60 98
Bengt Jonassen	+47 22 01 60 98	Oil & Gas	
Capital Goods		John Olaisen	+47 22 01 61 87
Anders Idborg	+46 8 566 286 74	Karl Fredrik Schjøtt-Pedersen	+47 22 01 61 65
Olof Cederholm	+46 8 566 286 22	Eirik Thune Øritsland	+47 22 01 61 40
Karl Bokvist	+46 8 566 286 33	Oil Service	
Oskar Vikström	+46 8 566 286 63	John Olaisen	+47 22 01 61 87
Chemicals		Haakon Amundsen	+47 22 01 60 25
Martin Melbye	+47 22 01 61 37	Lukas Daul	+47 22 01 61 39
Bengt Jonassen	+47 22 01 60 98	Karl Fredrik Schjøtt-Pedersen	+47 22 01 61 65
Petter Nyström	+47 22 01 61 35	Eirik Thune Øritsland	+47 22 01 61 40
Construction & Real Estate		O. Proc. Occupies	
Tobias Kaj	+46 8 566 286 21	Online Gaming	. 47 22 04 64 44
Bengt Jonassen	+47 22 01 60 98	Aksel Øverland Engebakken Erik Moberg	+47 22 01 61 11 +46 8 566 286 87
Daniel Vårdal Haugland	+47 22 01 61 75	Stefan Knutsson	+46 8 566 286 37
Staffan Bülow	+46 8 566 286 39	Jesper Birch-Jensen	+46 8 566 286 13
Laurits Louis Kjaergaard	+45 35 46 30 12	despet biteri deriseri	140 0 300 200 13
Consumer Goods		Pulp & Paper	
Petter Nyström	+47 22 01 61 35	Martin Melbye	+47 22 01 61 37
Fredrik İvarsson	+46 8 566 286 95	Øystein Elton Lodgaard	+47 22 01 60 26
Credit Research		Renewable Energy	
Rikard Magnus Braaten	+47 22 01 60 86	Casper Blom	+45 35 46 30 15
Andreas Johannessen	+47 22 01 60 31	Petter Nyström	+47 22 01 61 35
Haakon Amundsen	+47 22 01 60 25	Datail	
Glenn Kringhaug	+47 22 01 61 62	Retail Fredrik Ivarsson	+46 8 566 286 95
Karl Fredrik Schjøtt-Pedersen	+47 22 01 61 65	Johan Brown	+46 8 566 286 51
Ludvig Kapanen	+46 8 566 286 91	Petter Nyström	+47 22 01 61 35
Financials		•	==
Magnus Andersson	+46 8 566 294 69	Seafood	
Mads Thinggaard	+45 35 46 30 18	Martin Kaland	+47 22 01 60 67
Patrik Brattelius	+46 8 566 286 64	Services	
Jan Erik Gjerland	+47 22 01 61 16	Victor Forssell	+46 8 566 286 92
Jonas Bru Lien	+47 22 01 61 71	Stefan Knutsson	+46 8 566 286 37
Food & Beverages			
Fredrik Ivarsson	+46 8 566 286 95	Shipping & Transport	47.00.04.00.07
Petter Nyström	+47 22 01 61 35	Dennis Anghelopoulos	+47 22 01 60 37
•	==	Casper Blom Lukas Daul	+45 35 46 30 15 +47 22 01 61 39
Healthcare	40.0.000.000.000	Lukas Daul	+47 22 01 01 39
Rickard Anderkrans	+46 8 566 286 73	Telecom Operators	
Viktor Sundberg Victor Forssell	+46 8 566 286 41 +46 8 566 286 92	Peter Kurt Nielsen	+44 207 905 5631
Jannick Lindegaard Denholt	+45 35 46 30 13	Utilities	
Benjamin Silverstone	+45 35 46 30 11	Petter Nyström	+47 22 01 61 35
•	1 10 00 10 00 11	Oskar Vikström	+46 8 566 286 63
Investment Companies	40.0.500.000.70	Cond. Thousand	7.00000000000
Derek Laliberte	+46 8 566 286 78	Small Caps/Others	
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Aksel Øverland Engebakken	+47 22 01 61 11	Laurits Louis Kjaergaard	+45 35 46 30 12
Daniel Thorsson	+46 8 566 286 82	Edvard Hagman	+45 35 46 30 31
André Thormann	+45 35 46 30 19		
Simon Granath	+46 8 566 286 32		
Jesper Birch-Jensen	+46 8 566 286 13		
Media			
Aksel Øverland Engebakken	+47 22 01 61 11		
Derek Laliberte	+46 8 566 286 78		

Norway
Pb. 1444 Vika
NO-0115 OSLO Norway
Tel: +47 22 01 60 0

Fax: +45 35 46 61 10

Germany Schillerstrasse 2, 5. OG DE-60313 FRANKFURT Tel. +1 212 605 3800 Fax. +1 212 605 3801